

ATRIA

ATRIA PLC
INTERIM REPORT

1 January – 30 September 2026

Q3

Atria continued to grow profitably in an uncertain operating environment

July–September 2026

- The Group's net sales increased to EUR 475.2 million (EUR 457.0 million), an increase of 4.0% compared to the corresponding period of the previous year.
- Atria Finland's net sales were 3.4% higher than in the corresponding period last year. Growth was supported by positive sales development both in the retail trade and Foodservice customers. Strong sales during the barbecue season boosted the growth in sales. Export net sales were significantly lower than in the previous year due to a ban on pork exports after African swine fever was detected in Finland.
- Atria Sweden's net sales grew by 8.3% from the corresponding period in the previous year. This growth was supported by good sales development in all sales channels.
- Atria Denmark & Estonia's net sales were 3.2% lower than in the corresponding period of the previous year.
- The Group's consolidated EBIT amounted to EUR 25.3 million (EUR 25.4 million), or 5.3% (5.6%) of net sales.
- Atria Finland's EBIT was EUR 2.4 million lower than in the comparison period. EBIT was weakened particularly by the ban on pork exports and its effects, imposed due to African swine fever (ASF). ASF is estimated to reduce Atria Finland's EBIT for 2026 by approximately EUR 4–5 million, of which approximately EUR 2 million was realised during the review period.
- African swine fever (ASF), detected in wild boar in south-eastern Finland on 30 July 2026, affects Atria Finland's pork exports to Asia. Based on information on its main export markets, Atria estimates that the direct annual impact on its results of lost and redirected export sales is approximately EUR -7 million. ASF has been found in wild boar in a restricted area in Finland. If ASF spreads to a wider area or affects pig production farms, its impact on Atria may also change.
- Atria Sweden's EBIT grew by EUR 2.4 million, thanks to effective sales and marketing measures and a favourable sales mix.
- The EBIT of Atria Denmark & Estonia increased by EUR 0.3 million.
- In September, the Board of Directors of Atria Plc decided on a directed share issue of 100,000 new A shares free of charge to the company itself. The shares are used by Atria Group's long-term incentive schemes.

January–September 2026

- The Group's consolidated net sales totalled EUR 1,406.6 million (EUR 1,337.2 million). Net sales were 5.2% higher than in the corresponding period of the previous year as a result of strong sales growth for both Atria Finland and Atria Sweden. Atria Denmark & Estonia's sales were lower than in the corresponding period of the previous year.
- EBIT was EUR 59.9 million (EUR 55.9 million), or 4.3% (4.2%) of net sales. The Group's EBIT was EUR 4.0 million higher than in the comparison period.
- Atria Finland's adjusted EBIT was EUR 48.0 million (EUR 48.6 million), down by EUR 0.6 million from the corresponding period in the previous year. The result was weakened by a pork export ban imposed due to African swine fever.
- Atria Sweden's EBIT was EUR 10.6 million (EUR 6.6 million), up by EUR 4.0 million from the previous year. Atria Sweden's EBIT was strengthened by effective sales and marketing measures, as well as a favourable sales structure across the various distribution channels and product categories.
- Atria Denmark & Estonia's EBIT was EUR 1.2 million higher than in the comparison period.
- Atria's strategic investments launched in 2025 proceeded as planned. In Finland, the investments focus on the convenience food and pancake production at the Nurmo plant, as well as beef production in Kauhajoki, and in Sweden on the production of meat products in Sköllersta and increasing the production capacity of microwave meals in Järna.
- During the review period, the Group's free cash flow was EUR -10.6 million (EUR 37.2 million). The negative cash flow was due to increased investments and working capital.
- The adjusted return on equity (rolling 12 months) was 11.7% (10.9%).

After the review period

- Atria has completed the change negotiations concerning the Jyväskylä cattle slaughterhouse. Atria is centralising its cattle slaughtering operations at the Kauhajoki plant and discontinuing cattle slaughtering in Jyväskylä. Centralising cattle slaughtering operations is estimated to bring Atria annual savings of approximately EUR 2 million. The decision is based on a sharper-than-expected decline in beef procurement volumes and increased market competition. By centralising beef processing in Kauhajoki, Atria improves its efficiency and strengthens the competitiveness of its beef business.

	Q3	Q3	Q1-Q3	Q1-Q3	
EUR million	2026	2025	2026	2025	2025
Net sales					
Atria Finland	341.8	330.5	1,024.0	968.3	1,319.6
Atria Sweden	107.3	99.0	306.5	292.0	392.7
Atria Denmark & Estonia	31.7	32.7	91.7	94.1	124.8
Eliminations	-5.5	-5.2	-15.6	-17.2	-23.3
Net sales, total	475.2	457.0	1,406.6	1,337.2	1,813.7
EBIT before items affecting comparability					
Atria Finland	19.4	21.7	48.0	48.6	62.2
Atria Sweden	6.1	3.6	10.6	6.6	8.3
Atria Denmark & Estonia	1.7	1.4	5.9	4.6	4.9
Unallocated	-1.8	-1.3	-4.5	-3.9	-5.5
Adjusted EBIT	25.3	25.4	59.9	55.9	69.9
Adjusted EBIT, %	5.3 %	5.6 %	4.3 %	4.2 %	3.9 %
Items affecting comparability of EBIT:					
Atria Finland					
Disposal and restoration of the Kuopio factory area					-5.9
EBIT	25.3	25.4	59.9	55.9	64.0
EBIT, %	5.3 %	5.6 %	4.3 %	4.2 %	3.5 %
Profit before taxes	23.8	23.4	55.2	48.6	53.6
Earnings per share, EUR	0.67	0.61	1.49	1.30	1.44
Adjusted earnings per share, EUR	0.67	0.61	1.49	1.30	1.61

CEO, Kai Gyllström

“Atria Group's profitable growth continued in January–September despite the challenging operating environment. Net sales increased by 5.2% to EUR 1,406.6 million, supported by strong sales by Atria Finland and Atria Sweden. Net sales in Denmark & Estonia fell slightly from the comparison period, but EBIT improved by EUR 1.2 million. The Group's EBIT increased to EUR 59.9 million, or 4.3% of net sales. We can be satisfied with the strong growth and solid year-to-date result, especially considering the immediate impact of the African swine fever outbreak detected in Finland at the end of July on Atria Finland's exports, as well as the increased cost pressures caused by the conflict in the Middle East.



In July–September, the Group's EBIT remained at the level of the comparison period, amounting to EUR 25.3 million. Atria Sweden's strong development was particularly gratifying: net sales grew by 8.3% and EBIT by EUR 2.4 million thanks to successful Foodservice and retail sales. The EBIT of Atria Denmark & Estonia also improved thanks to Atria Estonia's improved result. Atria Finland's net sales grew by 3.4%, but its EBIT decreased by EUR 2.4 million from the comparison period. Atria Finland's EBIT was particularly impacted by the ban on pork exports imposed due to African swine fever and its effects.

The operating environment of the review period changed significantly at the end of July, when African swine fever was detected in wild boar in south-eastern Finland. The disease restricts Atria Finland's pork exports to Asia. ASF is estimated to reduce Atria Finland's EBIT for 2026 by approximately EUR 4–5 million, of which approximately EUR 2 million was realised during the review period. Atria is actively seeking new export markets and is taking measures to reduce the impact. Preventing the spread of the disease and safeguarding Finland's export opportunities to countries outside the EU require close cooperation between the authorities and industry stakeholders. If the disease spreads to a wider area or to pig production farms, the effects on Atria may also change.

We continued to implement the TOGETHER 2030 strategy, which was launched a year ago, and to strengthen our long-term competitiveness. Investments in the new convenience food factory in Nurmo and beef production in Kauhajoki proceeded as planned, and the construction of a 200 megawatt-hour high-temperature energy storage facility started in Nurmo as part of the energy solutions for the new convenience food factory. During the review period, Nurmon Bioenergia Oy, in which Atria Finland holds a minority interest, commissioned Finland's first industrial-scale liquefied biogas production plant. The plant is intended to use manure from farms as well as side streams from agriculture and the food industry as raw materials to produce liquefied biogas and biofertilisers.

Over the course of the year, we also took significant steps to strengthen collaboration across our business areas, in line with our strategy. The first batches of Gooh! quark pancakes produced in Nurmo were delivered to Swedish retailers, and during the reporting period, Atria Finland also began exporting poultry products to Sweden. Sales of both quark pancakes and poultry products in Sweden have begun promisingly. In Estonia, we launched Finnish antibiotic-free chicken products under the Maks & Moorits brand, and the launch of new products was an excellent success.

After the review period, we decided to centralise cattle slaughtering in Kauhajoki and to end cattle slaughtering in Jyväskylä. The decision is based on a sharper-than-expected decline in beef procurement volumes and increased market competition. The centralisation is estimated to bring annual savings of approximately EUR 2 million and to strengthen the competitiveness of the beef business.

The Middle East conflict, the continuation of Russia's war of aggression in Ukraine, and the tightening geopolitical situation increased uncertainty and cost pressures throughout the food supply chain. Despite the challenging operating environment, Atria focused resolutely on implementing its strategy and will keep its 2026 performance guidance unchanged.”

July–September 2026

Atria Group's net sales in July–September totalled EUR 475.2 million (EUR 457.0 million). EBIT totalled EUR 25.3 million (EUR 25.4 million), or 5.3% (5.6%).

Atria Finland's net sales were EUR 341.8 million (EUR 330.5 million). Net sales increased by 3.4% from the corresponding period last year. Growth was supported by positive sales development both in the retail trade and Foodservice customers. Strong sales during the barbecue season boosted the growth in sales. Export sales were clearly lower than in the previous year, due to a ban on pork exports caused by African swine fever. The international meat market and export market remained challenging, especially for pork. In the international beef market, supply grew larger than demand, which was reflected in lower market prices.

Atria Sweden's net sales were EUR 107.3 million (EUR 99.0 million). Net sales increased by 8.3% from the corresponding period last year. The growth in net sales was particularly driven by the strong development of Foodservice sales. Growth was supported by successful commercial actions and strong customer partnerships. Sales of Gooh! products developed well, and the brand strengthened its position as the market leader in fresh convenience food. The new range of chicken barbecue products was also successful during the summer season.

Atria Denmark & Estonia's net sales were lower than in the comparison period. Atria Estonia's net sales increased compared with the same period last year, reflecting an increase in sales to retailers and industrial customers. Atria Denmark's net sales were lower than in the comparison period. The negative development in Denmark was due to weaker sales to the retail trade.

Atria Finland's EBIT in July–September totalled EUR 19.4 million (EUR 21.7 million). EBIT for the review period decreased by EUR 2.4 million from the comparison period. EBIT was weakened particularly by the ban on pork exports and its effects, imposed due to African swine fever.

At the end of July, African swine fever (ASF) was detected in wild boar in south-eastern Finland, affecting Atria Finland's pork exports to Asia. ASF is estimated to reduce Atria Finland's EBIT for 2026 by approximately EUR 4–5 million, of which approximately EUR 2 million was realised during the review period. Based on data from key export countries, Atria estimates the direct annual profit impact of lost and redirected export sales to be approximately EUR -7 million. The estimate is based on the assumption that pork exports to countries such as China and Japan have ceased, while sales to South Korea continue. Atria is actively seeking new export markets and customers for pork and is implementing measures to reduce the negative impact of the decline in pork sales to Asia. ASF has been detected in wild boar in a restricted area in Finland. If the disease spreads to a wider area or to pig production farms, the effects on Atria may also change.

Atria Sweden's EBIT was EUR 6.1 million (EUR 3.6 million). Its EBIT increased by EUR 2.4 million during the review period. Effective sales and marketing measures, along with a favourable sales mix across various distribution channels and product categories, bolstered Atria Sweden's EBIT. Sales of Gooh! products developed well, and the brand strengthened its position as the market leader in fresh convenience food. The new range of chicken barbecue products was also successful during the review period. Despite the positive result trend, cost pressures stemming from rising transportation and production costs caused by growing tensions in the international operating environment continued to affect profitability. In addition, the Swedish krona weakened in the third quarter against the euro, which increased the costs of imported raw materials and packaging materials.

Atria Denmark & Estonia's EBIT increased slightly from the comparison period. The EBIT increase in Estonia was also supported by growth in sales and lower raw material prices for pork. Atria Estonia's EBIT for the comparison period was weighed down by costs related to the ASF epidemic in Estonia. Atria Denmark's EBIT was weaker than in the previous year due to a decrease in sales.

On 17 September 2026, Atria Plc's Board of Directors decided on a directed share issue to the company itself based on the authorisation given by the Annual General Meeting on 23 April 2026. In the share issue, a total of 100,000 new A shares were issued to Atria Plc free of charge. The purpose of the share issue is to ensure that the company has a sufficient number of its own shares available for Atria Group's long-term incentive schemes. The shares were issued to the company itself in accordance with chapter 9, section 20 of the Limited Liability Companies Act. After the registration of the share issue, treasury shares held by Atria Plc represent 0.47% of the company's shares.

January–September 2026

Atria Group's net sales in January–September were EUR 1,406.6 million (EUR 1,337.2 million). Consolidated EBIT was EUR 59.9 million (EUR 55.9 million), or 4.3% (4.2%). The Group's net sales increased by 5.2% in comparison to the corresponding period of the previous year.

Atria Finland's net sales for January–September increased by 5.8% compared to the corresponding period last year. Growth was supported by good sales development in all sales channels, except for exports. Sales to the retail sector grew particularly well. Sales to Foodservice customers also increased. A successful barbecue season sales boosted net sales. Higher prices for beef products compared with the comparison period increased net sales.

Atria Sweden's net sales grew by 4.9% in euros and by 3.0% in local currency compared with the corresponding period of the previous year. The avian influenza outbreak in Sweden, which weakened the availability of poultry meat earlier this year, has now subsided and no longer affects the availability of poultry meat. The growth in net sales has been supported by good sales development, especially in the Foodservice channel.

The net sales of Atria Denmark & Estonia were lower than in the corresponding period of the previous year due to a decrease in Atria Denmark's net sales.

The Group's EBIT for January–September totalled EUR 59.9 million (EUR 55.9 million). Atria Finland's adjusted EBIT was EUR 48.0 million (EUR 48.6 million), down EUR 0.6 million from the corresponding period in the previous year. The result was weakened by a pork export ban imposed due to African swine fever. Cost pressures remained high for both our own operations and purchased services. In addition, tensions in the international operating environment are creating cost pressures throughout the entire food production chain.

Atria Sweden's EBIT was EUR 10.6 million (EUR 6.6 million), up by EUR 4.0 million from the previous year. Atria Sweden's EBIT was strengthened by better net sales, effective sales and marketing measures, as well as a favourable sales structure across the various distribution channels and product categories.

Atria Denmark & Estonia's EBIT was EUR 1.2 million higher than in the comparison period. The increase in Atria Estonia's EBIT was mainly the result of increased sales and lower pork raw material prices, as well as higher animal welfare subsidies than in the comparison period. Atria Denmark's EBIT was weaker than in the previous year due to a decrease in sales.

During the review period, Atria invested in the growing convenience food product category in Sweden and Finland in line with its TOGETHER 2030 strategy.

- In March, Atria Sweden acquired a 25% stake in the Swedish convenience food company Cookin Food Sweden AB. Convenience food is one of the fastest-growing product categories, and the company is aiming for strong growth in its convenience food business. The company's main products are salads and sandwiches sold to the Swedish retail sector, as well as to Foodservice and transport service customers. The acquisition is in line with Atria's TOGETHER 2030 strategy and strengthens the company's position in the growing convenience food market.
- In Sweden, the company is making a growth investment of approximately EUR 7 million in a new microwave meal production line at the Järna production facility, where GooH convenience food products are produced. The investment will strengthen Atria's position in the rapidly growing convenience food market and improve its ability to respond to changes in consumer demand.
- In May, Atria launched an investment of approximately EUR 1 million in a packaging solution for pancakes at the Nurmo plant. The aim is to increase production capacity and improve production efficiency. The investment supports business growth, diversifies the product range, and enables the development of new products, packaging sizes, and product types.

The investments launched by Atria in 2025 in convenience food production at the Nurmo plant, beef production at the Kauhajoki plant and meat product production at the Sköllersta plant are proceeding in schedule as planned.

Atria started the construction of a new pig fattening farm in Viljandi County, Estonia. The approximately EUR 4 million investment will improve Atria's ability to secure the availability of raw material and improve the efficiency and sustainability of production even further. The approximately EUR 1.5 million investment aid granted to the project will partly support the implementation of the investment. The new pig farm promotes Atria Estonia's competitiveness and supports the long-term strategic goals for the development of the entire food production chain.

Atria Plc transferred a total of 30,194 shares of Atria Plc held by the company, without consideration, to key Group personnel in the target group of the share-based incentive scheme for the 2023, 2024, and 2025 earning periods as a reward. The company holds 133,580 of its treasury shares.

Kati Janhunen, MSc (Econ.), started as Atria Group's EVP, Sustainability, and member of the Group Management Team on 1 June 2026.

Sustainability: Renewing our future – together

On 11 March 2026, Atria published its Sustainability Statement for 2025, prepared in accordance with the Corporate Sustainability Reporting Directive (CSRD), as part of the Board of Directors' report. The report can be found on Atria's website at: <https://www.atria.com/en/investors/financial-information/annual-reports/>

Atria is committed to science-based climate targets. The company's target is to reduce Scope 1 and 2 greenhouse gas emissions by 42% and Scope 3 emissions per kilogramme of meat by 20% by 2030, compared with 2020 baseline levels.

Atria Group views corporate responsibility holistically, from the perspective of the entire food production chain and its long-term competitiveness. During the review period, work on sustainability focused on promoting energy projects that support climate targets and developing the nutritional quality of products.

Atria also made progress in energy projects supporting its climate targets. Nurmon Bioenergia Oy's biogas plant was commissioned during the review period. Atria is a minority owner in Nurmon Bioenergia Oy. The plan is for the plant to use farm manure and by-products from the agricultural and food industries as raw materials to produce liquefied biogas and biofertilisers. In addition, as one of the first projects, the Ministry of Economic Affairs and Employment granted Nurmon Bioenergia Oy investment aid of EUR 2.6 million to start the capture of bio-based carbon dioxide. The capture capacity of the plant to be built is 17,500 tonnes of carbon dioxide per year. The captured carbon will be used in the production of renewable electric fuels. In addition, Atria progressed with the 200 MWh energy storage project at the Nurmo production plant. The energy storage supports the utilisation of electrified heat production and the energy management of the production plant.

Atria developed the nutritional quality of its products in various business areas. In Finland, Atria launched new products in the Paremmat product family, which have been awarded the Heart Symbol as nutritionally better choices in their own product categories. Atria Finland launched Atria Ateria Foodservice solution for public Foodservices in August. The solution meets the needs of public Foodservices by offering a wide range of ready-made main dishes that comply with nutritional recommendations. In Sweden, Atria launched new protein-rich Gooh! pancake products and committed to common food industry targets for 2030 to reduce salt in sausages, meatballs and convenience food. In Denmark, Atria expanded its range of Keyhole products. The Keyhole is a Nordic nutrition label that helps consumers identify nutritionally better choices within the same product category. With these measures, Atria is responding to consumers' changing nutritional needs and is developing the product range in its product categories.

Market development

Atria's producer share by business area (the combined share of Atria's own brands and private-label products produced by Atria) in the retail trade in terms of value. The figures in brackets show the total producer share for the corresponding period last year across our product categories. The table also shows the retail market development (%) in terms of value and quantity (kg) for Atria's product categories by business area compared with the corresponding period of the previous year. The measurement period is January–August 2026. Source: Atria Market Insight and NIQ

	Market development in value 1–8/2026	Market development, kg 1–8/2026	Atria's producer share % 1–8/2026
Finland			
Consumer packed red meat	+17.2%	+2.5%	35.1%
Consumer packed poultry	+3.7%	+4.1%	42.3%
Sausages and other meat products	-0.6%	+0.9%	29.2%
Cold cuts	-1.3%	-1.3%	20.4%
Convenience food	+3.7%	+2.1%	14.3%
Atria's product categories, total	+4.7%	+1.9%	25.7% (25.1%)
Sweden	1–8/2026	1–8/2026	1–8/2026
Fresh poultry	+12.0%	+7.0%	18.4%
Sausages	-1.8%	-0.9%	22.0%
Cold cuts	-0.7%	+0.6%	11.7%
Fresh convenience food	+7.5%	+5.5%	23.9%
Atria's product categories, total	+2.7%	+1.9%	17.6% (17.7%)
Estonia	1–8/2026	1–8/2026	1–8/2026
Fresh meat (excluding poultry)	+5.6%	+8.2%	28.6%
Marinated meat	+9.8%	+8.8%	15.0%
Sausages	-0.1%	-0.2%	26.5%
Convenience food components	+1.8%	+0.4%	18.2%
Cold cuts	+2.1%	+0.4%	19.8%
Atria's product categories, total	+3.8%	+3.7%	21.5% (22.2%)
Denmark	1–8/2026	1–8/2026	1–8/2026
Cold cuts	+0.5%	+0.9%	12.0% (12.0%)

Atria Finland

Market growth in Atria's product categories in retail trade has been quite good from January to August. In retail trade, the market grew by 4.7% in value and 1.9% in volume compared to the corresponding period of the previous year. In retail trade, the market for consumer-packed red meat has grown by as much as 17.2% in value and 2.5% in volume. Measured in value, the market for poultry products grew by 3.7%. The convenience food market also grew by 3.7%, while the market for meat products declined slightly. Meat consumption in Finland is currently increasing by about one percent when considering all products that contain meat (Source: Kantar Agri).

The development of the Foodservice market was also positive. The value of the Foodservice market grew at the rate of 7.5% in Atria's product categories.

Atria Sweden

In January–August, the total market for Atria's product categories in the Swedish retail trade grew by 2.7% in value and by 1.9% in volume. The strong growth of the fresh poultry market continued: the market grew by 12.0% in value and by 7.0% in volume. The avian influenza outbreak in Sweden, which weakened the availability of poultry meat earlier this year, has now subsided and no longer affects the availability of poultry meat.

Atria's share of production in the Swedish retail trade (the combined share of Atria's own brands and private label products produced by Atria) was 17.6%. Atria strengthened its position in fresh convenience food.

The Swedish Foodservice market grew by 4.1% in value during the January–August period compared with 2025. During the same period, Atria's Foodservice sales grew by 7.4%, which was significantly faster than the general growth of the market.

Atria Estonia

In Estonia, the market for Atria's product categories grew in January–August by an average of 3.8% in value and by 3.7% in volume. Atria's market share of the Estonian retail trade, measured in value, was 21.5% in January–August.

Atria Denmark

The cold cut market in the Danish retail sector grew steadily during the review period. The value of the market increased by 0.5% from the previous year. Atria Denmark's own brands' share of the market was 12.0% during the review period.

Business development by business area in January–September 2026

Atria Finland

	Q3	Q3	Q1-Q3	Q1-Q3	
EUR million	2026	2025	2026	2025	2025
Net sales	341.8	330.5	1,024.0	968.3	1,319.6
Adjusted EBIT	19.4	21.7	48.0	48.6	62.2
Adjusted EBIT, %	5.7 %	6.6 %	4.7 %	5.0 %	4.7 %
Items affecting comparability of EBIT:					
Disposal and restoration of the Kuopio factory area					-5.9
EBIT	19.4	21.7	48.0	48.6	56.3
EBIT, %	5.7 %	6.6 %	4.7 %	5.0 %	4.3 %

Atria Finland's net sales in **July–September** totalled EUR 341.8 million (EUR 330.5 million). Net sales increased by 3.4% from the corresponding period last year. Growth was supported by positive sales development both in the retail trade and Foodservice customers. Strong sales during the barbecue season boosted the growth in sales. Export sales were clearly lower than in the previous year, due to a ban on pork exports caused by African swine fever (ASF). The international meat market and export market remained challenging, especially for pork. In the international beef market, supply grew larger than demand, which was reflected in lower market prices.

EBIT totalled EUR 19.4 million (EUR 21.7 million). EBIT for the review period fell by EUR 2.4 million from the comparison period. EBIT was weakened particularly by the ban on pork exports and its effects, imposed due to African swine fever. The negative impact on the 2026 EBIT is estimated to be approximately EUR 4–5 million, of which about EUR 2 million was realised during the review period.

African swine fever, found in wild boar in south-eastern Finland on 30 July 2026, is affecting Atria Finland's pork exports to Asia. Based on information from Atria's main pork export countries, Atria has assessed the impact of ASF findings on pork exports. The annual direct profit impact for Atria Finland from lost and redirected export sales is estimated to be approximately EUR -7 million. Estimates are based on the assumptions that pork exports to countries such as China and Japan have ended, while pork sales to South Korea continue. Atria actively seeks to find new export markets and customers for pork. In addition, the company will take measures to reduce the negative impact of declining pork sales to Asia.

ASF has been found in wild boar in a restricted area in Finland. It is very important that the relevant authorities and parties take all possible measures to prevent the spread of this disease and to ensure that pork from Finland can continue to be exported outside the EU in the future. If ASF spreads to a wider area or affects pig production farms, its impact on Atria may also change.

Net sales in **January–September** were EUR 1,024.0 million (EUR 968.3 million). Net sales increased by 5.8% from the corresponding period last year. Growth was supported by good sales development in all sales channels, except for exports. Sales to the retail trade grew particularly well. Sales to Foodservice customers also increased. A successful barbecue season sales boosted net sales. Higher prices for beef products compared with the comparison period increased net sales.

EBIT was EUR 48.0 million (EUR 48.6 million), i.e., EUR 0.6 million lower than in the corresponding period of the previous year. The result was adversely affected by the ban on pork exports, which came into force at the end of July due to African swine fever. Cost pressures remained high for both our own operations and purchased services. In addition, tensions in the international operating environment are creating cost pressures throughout the entire food production chain.

In the summer of 2026, Atria launched an investment in a 200 megawatt-hour high-temperature energy storage at the Nurmo production plant as part of the energy solutions for the new convenience food factory under construction. The energy storage, to be completed by the end of 2027, will improve production energy flexibility and energy use optimisation,

as well as reducing the use of fossil fuels in steam production. The project supports the achievement of Atria's climate targets and Business Finland has granted investment aid for clean transition projects to it.

In May, Atria launched an additional investment of approximately EUR 1 million in pancake production. The investment complements the previously announced investment of approximately EUR 110 million in convenience food production at the Nurmo plant and supports the growth of the product category as well as the development of production. Pancakes are a significant and growing part of Atria's convenience food business, and their sales increased by nearly 10% in 2025 compared with the previous year. The current investment is made in a packaging solution aimed at increasing capacity, improving production efficiency, and enabling the productisation of new types of packaging and products. The investment will strengthen Atria's ability to meet growing demand, expand its product range, and respond to consumer trends more quickly.

Atria's new convenience food factory and the Kauhajoki investments progressed as planned during the review period. The new convenience food factory will be completed by the end of 2028.

After the review period, Atria completed the change negotiations concerning its Jyväskylä cattle slaughterhouse. Atria is centralising its cattle slaughtering operations at the Kauhajoki plant and discontinuing cattle slaughtering in Jyväskylä. The decision to transfer the cutting and packing of beef to Kauhajoki was made in autumn 2025. Centralising cattle slaughtering operations is estimated to bring Atria annual savings of approximately EUR 2 million. The decision is based on a sharper-than-expected decline in beef procurement volumes and increased market competition. By centralising beef processing in Kauhajoki, Atria improves its efficiency and strengthens the competitiveness of its beef business.

Atria Sweden

	Q3	Q3	Q1-Q3	Q1-Q3	
EUR million	2026	2025	2026	2025	2025
Net sales	107.3	99.0	306.5	292.0	392.7
EBIT	6.1	3.6	10.6	6.6	8.3
EBIT, %	5.6 %	3.7 %	3.5 %	2.3 %	2.1 %

Atria Sweden's net sales in **July–September** were EUR 107.3 million (EUR 99.0 million). Net sales increased by 8.3% from the comparison period. The growth in net sales was driven by good sales development across all sales channels. Growth was supported by successful commercial actions and strong customer partnerships. Sales of Gooh! products developed well, and the brand strengthened its position as the market leader in fresh convenience food. The new range of chicken barbecue products was also successful during the review period.

EBIT totalled EUR 6.1 million (EUR 3.6 million). Atria Sweden's EBIT increased by EUR 2.4 million during the review period. Effective sales and marketing measures, along with a favourable sales mix across various distribution channels and product categories, bolstered Atria Sweden's EBIT. Despite the positive result trend, cost pressures stemming from rising transportation and production costs caused by growing tensions in the international operating environment continued to affect profitability. In addition, the Swedish krona weakened in the third quarter against the euro, which increased the costs of imported raw materials and packaging materials.

Net sales in **January–September** were EUR 306.5 million (EUR 292.0 million). In euros, net sales grew by 4.9%, and in the local currency, by 3.0%, compared with the corresponding period of the previous year. The avian influenza outbreak in Sweden, which weakened the availability of poultry meat earlier this year, has now subsided and no longer affects the availability of poultry meat. The growth in net sales has been supported by good sales development, especially in the Foodservice channel.

EBIT totalled EUR 10.6 million (EUR 6.6 million). Atria Sweden's EBIT was strengthened by effective sales and marketing measures, as well as a favourable sales structure across the various distribution channels and product categories. Tensions in the international operating environment increased costs throughout the food supply chain.

In May, Atria announced a growth investment of approximately EUR 7 million in a production line for microwave meals in Järna. The investment will strengthen Atria's position in the rapidly growing convenience food market and improve its ability to respond to changes in consumer demand.

In the third quarter, Atria launched several new Gooh! convenience food products for retail. The new products supported the brand's strong market position.

At the end of June, Atria Sweden received official approval for the export of fresh and frozen chicken meat to Vietnam, which opens up new growth opportunities in international markets. The new export license supports Atria's strategy of expanding its international business and effectively leveraging the competitiveness of poultry production in Sweden.

In March, Atria acquired a 25% stake in the Swedish convenience food company Cookin Food Sweden AB. The transaction was carried out by purchasing shares in Bite Delight AB, which owns Cookin Food Sweden AB. Following the acquisition, Cookin Food Sweden AB will be reported as an associated company. Atria also has the option to buy the remaining shares of Bite Delight AB. The acquisition is in line with Atria's TOGETHER 2030 strategy, under which the company is focusing on growing product categories. Convenience food is one of the fastest-growing product categories, and the company is aiming for strong growth in its convenience food business. Cookin Food Sweden AB's annual net sales are approximately EUR 18 million. The company's main products are salads and sandwiches sold to the Swedish retail sector, as well as to Foodservice and transport service customers.

The investment of approximately EUR 23 million in the production of meat products at the Sköllersta plant, launched in December 2025, is proceeding as planned in schedule. The investment comprises a new continuously operating production line, as well as an expansion and upgrade of the production site in Sköllersta. The investment replaces old production equipment, improves energy efficiency and product quality, and increases the reliability of deliveries. The investment will be completed in the first quarter of 2027.

Atria Denmark & Estonia

EUR million	Q3	Q3	Q1-Q3	Q1-Q3	
	2026	2025	2026	2025	
Net sales	31.7	32.7	91.7	94.1	124.8
EBIT	1.7	1.4	5.9	4.6	4.9
EBIT, %	5.2 %	4.3 %	6.4 %	4.9 %	4.0 %

Atria Denmark & Estonia's net sales in **July–September** were EUR 31.7 million (EUR 32.7 million). EBIT totalled EUR 1.7 million (EUR 1.4 million).

Atria Estonia's net sales and EBIT increased compared with the corresponding period last year. The increase in Atria Estonia's net sales resulted from increased sales to retail and industrial customers. The EBIT increase in Estonia was also supported by growth in sales and lower raw material prices for pork. Atria Estonia's EBIT for the comparison period was weighed down by costs related to the ASF epidemic in Estonia.

Atria Estonia's sales developed positively during the review period, especially in barbecue sausages, fresh meat, minced meat, and marinated meat. During the review period, the Maks & Moorits brand expanded into a new product category with a launch of antibiotic-free fresh chicken products made by Atria Finland. The launch of the products was successful, and sales started very well.

Atria Denmark's net sales and EBIT were lower than in the comparison period. The negative development was due to weakened sales to the retail trade. The volume of the cold cuts retail market in Denmark declined slightly in the third quarter, and Atria's sales volume declined more than the market.

Net sales in **January–September** were EUR 91.7 million (EUR 94.1 million). EBIT totalled EUR 5.9 million (EUR 4.6 million). The net sales of Atria Denmark & Estonia were lower than in the corresponding period of the previous year due to a decrease in Atria Denmark's net sales.

Atria Estonia's net sales and EBIT increased compared with the corresponding period last year. Net sales growth was driven by strong sales to the retail sector. The increase in EBIT was primarily caused by higher sales, lower raw material prices for pork, and higher animal welfare-related subsidies compared with the comparison period.

Atria Denmark's sales to retail trade and Foodservice customers were lower than in the previous year. This year, the Danish retail market has been characterised by intense price competition and active promotional campaigns.

Atria Denmark continued its strategic development projects during the review period to strengthen the long-term competitiveness and growth prospects of its business. Development efforts focused in particular on expanding the Foodservice product range and cross-border product collaborations, preparing new export products, and identifying new export market opportunities.

In the second quarter, Atria started the construction of a new pig fattening farm in Viljandi County, Estonia. The value of the investment is around EUR 4 million. The project has also received an investment grant of approximately EUR 1.5 million. The new facility provides modern conditions for raising pigs and can accommodate approximately 7,100 animals. Construction is expected to begin in the second half of 2026. With this investment Atria is aiming to strengthen sustainable and efficient food production for the future. The new pig farm will increase production capacity, strengthen biosecurity and support the efficiency of Atria Group's integrated food chain.

Group key indicators

	Q3	Q3	Q1-Q3	Q1-Q3	
EUR million	2026	2025	2026	2025	2025
Net sales	475.2	457.0	1406.6	1337.2	1813.7
Adjusted EBIT	25.3	25.4	59.9	55.9	69.9
Adjusted EBIT, %	5.3 %	5.6 %	4.3 %	4.2 %	3.9 %
EBIT	25.3	25.4	59.9	55.9	64.0
EBIT, %	5.3 %	5.6 %	4.3 %	4.2 %	3.5 %
EPS, EUR	0.67	0.61	1.49	1.30	1.44
Adjusted EPS, EUR	0.67	0.61	1.49	1.30	1.61
Shareholders' equity per share, EUR			16.18	15.09	15.32
Adjusted return on equity (rolling 12m), %			11.7 %	10.9 %	11.0 %
Adjusted return on investment (rolling 12m), %			10.7 %	10.5 %	10.5 %

The principles for calculating the indicators are presented at the end of the report.

Personnel

Personnel by Business Area	Q1-Q3	Q1-Q3	
average FTE	2026	2025	2025
Atria Finland	2,484	2,471	2,463
Atria Sweden	903	876	880
Atria Denmark & Estonia	442	438	442
Total	3,829	3,785	3,785

Financial position

Key figures of financing

EUR million	Q1-Q3	Q1-Q3	
	2026	2025	2025
Cash flow from operating activities	57.6	67.3	120.0
Cash flow from investing activities	-68.2	-30.1	-50.2
Free cash flow	-10.6	37.2	69.8
Gross investments	65.9	32.5	54.2
Net debt	283.6	251.2	218.7
Net gearing, %	59.0 %	56.1 %	48.1 %
Finance cost, net	6.7	8.3	10.7
Net debt/adjusted EBITDA	2.03	1.89	1.64
Equity ratio, %	43.9 %	44.8 %	45.7 %
Average interest rate of the loan portfolio, %	3.31%	3.32%	3.36%

The principles for calculating the indicators are presented at the end of the report.

On 30 September 2026, Atria Group's interest-bearing net debt amounted to EUR 283.6 million (31 December 2025: EUR 218.7 million).

Cash flow from operations was EUR 57.6 million (EUR 67.3 million). Cash flow from operations weakened by EUR 9.7 million during the review period. The decrease was primarily due to a higher level of tied-up working capital compared with the comparison period. Cash flow from investments was EUR -68.2 million (EUR -30.1 million). During the review period, the Group's free cash flow was EUR -10.6 million (EUR 37.2 million).

At the end of the period, the equity ratio was 43.9% (31 December 2025: 45.7%). The change in the fair value of the effective portion of derivative instruments used as hedges and included in equity amounted to EUR 9.8 million (EUR 2.4 million).

In September, Atria secured a new EUR 41 million loan from the Nordic Investment Bank (NIB) to finance the modernisation of the Nurmo convenience food factory. In July, an investment comprising two electric boilers and a 100 MWh thermal energy storage system was completed. The investment increased Atria's lease liabilities by EUR 6.4 million.

The Group's liquidity remained good throughout the review period. On 30 September 2026, the Group's undrawn committed credit facilities stood at EUR 50.0 million (31 December 2025: EUR 50.0 million), and no loans were drawn from them during 2026. Atria also has a EUR 200 million commercial paper program which was used for short-term financing. The average maturity of drawn loans and committed credit facilities at the end of the review period was 3 years and 6 months (31 December 2025: 3 years 7 months).

Atria has hedged against rising interest rates with interest rate derivatives, which stood at EUR 110 million on 30 September 2026 (31 December 2025: EUR 110 million). At the end of September, the Group's fixed-interest debt represented 40.5% (31 December 2025: 47.6%). Some loans have been converted into fixed-rate loans with derivatives valued at fair value.

In the third quarter, net financing costs were EUR -2.5 million (EUR -2.4 million) and EUR -6.7 million (EUR -8.3 million) in January–September. On 30 September 2026, the average interest rate for the loan portfolio was 3.31% (31 December 2025: 3.36%).

Business risks during the review period and the near term

Atria Group's business, net sales and result can be affected by many uncertainties. Atria describes its business risks and risk management in detail in its Annual Report 2025, which is available at www.atria.com/en/investors/financial-information/annual-reports/.

During the review period, some of the animal disease risks identified in Finland and neighbouring areas materialised. African swine fever was detected in wild boar in Finland in Vironlahti, Kymenlaakso region, at the end of July 2026. This has restricted Atria's pork sales abroad. Exports to China and Japan have stopped, but exports to South Korea continue as normal. Atria actively seeks to find new export markets and customers for pork. ASF has been found in wild boar in a restricted area in Finland. If ASF spreads to a wider area or affects pig production farms, its impact on Atria may also change.

In Sweden, there was an avian influenza epidemic at the end of 2025, which significantly reduced the supply of poultry on the Swedish market during the first quarter. The situation has now stabilised and the supply of poultry in Sweden has returned to normal, but there is still a risk that the epidemic will continue.

Atria actively monitors the animal disease situation in Europe. Atria has protective measures in place in its own production plants and on its contract farms.

During the review period, uncertainty has significantly increased due to the conflict in the Middle East that started in February 2026. The conflict is particularly reflected in the energy markets and oil price development, which have a direct impact on Atria's transport costs throughout the food supply chain. In addition, there are cost pressures on packaging materials as well as primary production, including the prices of feed components, fertilisers and fuels. In addition, uncertainty continued due to both the continuation of Russia's war of aggression in Ukraine and the escalation of global geopolitical tensions. Combined with the unstable US tariff policy, these affected market behaviour and consumers' purchasing decisions and confidence.

In Europe, the market price of pork is expected to remain volatile. The instability is caused by export bans resulting from African swine fever, a decline in pork exports due to Chinese import tariffs, and lower demand in Europe.

In recent years, the beef market has been unbalanced in Europe. In the first half of 2026, beef imports from South America increased, while beef exports outside the EU decreased. In addition, the increased consumer price of beef products reduced demand. For these reasons, the price of beef has fallen since the beginning of 2026. In September, the European Union announced a ban on Brazilian beef imports to Europe, adding to market instability.

The fight against cybercrime and information system disruptions requires continuous development and a proactive approach. Systematic monitoring is key, as it enables the timely detection of threats. The continuous improvement of cybersecurity through system upgrades, employee training and the introduction of new technologies is also very important.

Future outlook and guidance

In 2026, Atria Group's adjusted EBIT is expected to be higher than in the previous year (EUR 69.9 million).

Atria's good market position, strong brands and good customer relationships, as well as reliable industrial processes, create the conditions for the positive development of EBIT also in 2026.

The ASF outbreak in Finland and other animal disease risks, the unstable European pork and beef market, cost inflation due to the Middle East crisis, and low consumer confidence in Atria's domestic markets are risk factors that may affect EBIT for the rest of the year.

Events after the review period

Atria has completed the change negotiations concerning the Jyväskylä cattle slaughterhouse. Atria is centralising its cattle slaughtering operations at the Kauhajoki plant and discontinuing cattle slaughtering in Jyväskylä. The decision to transfer the cutting and packing of beef to Kauhajoki was made in autumn 2025. Centralising cattle slaughtering operations is estimated to bring Atria annual savings of approximately EUR 2 million. The decision is based on a sharper-than-expected decline in beef procurement volumes and increased market competition. By centralising beef processing in Kauhajoki, Atria improves its efficiency and strengthens the competitiveness of its beef business.

Resolutions of the Annual General Meeting of 2026

The resolutions of the Annual General Meeting were published in a stock exchange release on 23 April 2026. The release is available on the Investors page on Atria's website at: www.atria.com/en/investors/general-meetings/annual-general-meeting-2026/.

Shares and current authorisations

On 17 September 2026, Atria Plc's Board of Directors decided on a directed bonus issue to the company itself based on the authorisation given by the Annual General Meeting on 23 April 2026. In the share issue, 100,000 new A shares were issued to the company free of charge. The purpose of the share issue is to ensure that the company has a sufficient number of its own shares available for Atria Group's long-term incentive schemes. After the share issue, treasury shares held by the company represent 0.47% of the company's shares.

Atria Plc's share capital consists of 28,367,728 shares, divided into 19,163,747 series A shares and 9,203,981 series KII shares. Each series A share entitles its holder to one (1) vote at a General Meeting and each series KII share to ten (10) votes. Atria Plc's shareholders have 111,203,557 votes in total. At the end of the review period, the company held 133,580 (63,774) of its own series A shares. In March, the company transferred 30,194 of its treasury shares to the Group's key personnel, who were the target group of the share-based incentive scheme, as a reward without consideration.

The General Meeting decided, in accordance with the Board of Directors' proposal, to authorise the Board of Directors to decide on the acquisition of a maximum of 2,800,000 of the company's series A shares, representing approximately 9.9% of the company's share capital, in one or more instalments, using funds from the company's unrestricted equity. However, this is subject to the provisions of the Limited Liability Companies Act on the maximum number of treasury shares that can be held by a company. The company's series A shares may be acquired for use as consideration in any acquisitions or other arrangements related to the company's business, to finance investments, as part of the company's incentive scheme, to improve the company's capital structure, to be otherwise further assigned, to be retained by the company or to be cancelled.

The shares must be acquired in a proportion other than that of the shareholders' current shareholdings in the company in public trading arranged by Nasdaq Helsinki Ltd at the market price at the time of acquisition. The shares must be acquired and paid for in accordance with the rules of Nasdaq Helsinki Ltd and Euroclear Finland Oy. In all other respects, the Board of Directors is authorised to decide on any acquisition of treasury shares.

The authorisation supersedes the authorisation granted on 24 April 2025 by the AGM to the Board of Directors to decide on the acquisition of treasury shares and will remain in effect until the closing of the next AGM or 30 June 2027, whichever is first.

In accordance with the Board of Directors' proposal, the General Meeting resolved to authorise the Board of Directors to issue, in one or more instalments, a maximum of 2,800,000 new series A shares or series A shares that the company may hold, representing approximately 9.9% of the Company's total share capital, through a share issue and/or by granting stock options or other special rights entitling the holder to shares as referred to in Chapter 10, Section 1 of the Limited Liability Companies Act. The authorisation is intended to be used for the financing or execution of any acquisitions or other arrangements or investments relating to the company's business, for the implementation of the company's incentive programme or for other purposes subject to a decision by the Board.

The Board is also authorised to decide on all terms and conditions of the share issue and of the granting of special rights as referred to in Chapter 10, section 1 of the Companies Act. The authorisation thus also includes the right to issue shares in a proportion other than that currently held by the shareholders under the conditions provided by law, the right to issue shares against or without payment and the right to decide on a share issue to the company itself without payment, subject to the provisions of the Limited Liability Companies Act regarding the maximum number of treasury shares to be held by a company.

The authorisation supersedes the share issue authorisation granted to the Board of Directors by the AGM on 24 April 2025 and will be valid until the closing of the next AGM or 30 June 2027, whichever comes first.

In accordance with the proposal of the Board of Directors, the Annual General Meeting resolved to authorise the Board of Directors to donate a maximum of EUR 100,000 of the company's distributable funds to support the activities of colleges, universities or other educational institutions, or to support other charitable or similar purposes. At the same time, the Board of Directors was authorised to decide on the payment schedules and any other terms and conditions of the donations.

Financial reports in 2027 and Annual General Meeting 2027

Atria Plc's financial statements release for 2026 will be published on 12 February 2027 at approximately 8 a.m. The Annual General Meeting will be held on 22 April 2027. Under the Limited Liability Companies Act, a shareholder has the right to have a matter falling within the competence of the General Meeting dealt with by the General Meeting if the shareholder requests this in writing from the Board of Directors well in advance of the meeting so that the matter can be included in the invitation to the meeting. The request is considered to have arrived on time if the Board of Directors is notified thereof by 22 February 2027. The request, with accompanying justification or a proposed resolution, must be sent in writing to Atria Plc, Group Legal Affairs, Läkkipäntie 23, FI-00620 Helsinki.

Atria Plc's Annual Report will be published in week 10/2027. The Annual Report consists of the financial statements and the Board of Directors' Report for 2026, including a Sustainability Statement in accordance with the CSRD directive and the ESRS standard, as well as electronic financial statements (European Single Electronic Format/ESEF). The Corporate Governance Statement and the Remuneration Report for 2026 will also be published in week 10/2027. The Annual Report also includes an overview of the business and the progress of the strategy.

Atria Plc will publish two interim reports and one half-year report in 2027:

- Interim report January–March on 22 April 2027 at approximately 8:00 a.m.
- Half-year report January–June on 22 July 2027 at approximately 8:00 p.m.
- Interim report for January–September on 22 October 2027 at approximately 8:00 a.m.

Financial releases will also be available on the company's website at www.atria.com immediately after release.

Composition of Atria Plc's Nomination Committee

The following were elected to Atria Plc's Nomination Committee, appointed by the Annual General Meeting:

- Juha Savela, agricultural entrepreneur, representative of Itikka Cooperative
- Jyrki Halonen, farmer, representative of Lihakunta
- Ola Sandberg, farmer, representative of Pohjanmaan Liha
- Ville Vuori, board professional, representative of Etola Group Oy
- Juha Kiviniemi, expert member, agricultural entrepreneur, Chair of the Board of Directors of Atria Plc

At its first meeting, the Nomination Committee elects a chairperson from among its members. The Nomination Committee prepares proposals to the next Annual General Meeting regarding the remuneration of the members of the Board of Directors and the Supervisory Board as well as the election of the members of the Board of Directors. The Nomination Committee must submit its proposal to the Board of Directors no later than on 1 February 2027.

The Nomination Committee shall be composed of shareholders or their representatives who, as of the beginning of June preceding the next Annual General Meeting, hold series KII shares, as well as the largest series A shareholder who does not hold series KII shares, or a representative of such a shareholder. If the largest holder of series A shares does not wish

to exercise their right to nominate a member, the right will be transferred to the next largest series A shareholder. Itikka Co-operative, Lihakunta and Pohjanmaan Liha Co-operative are series KII shareholders.

If a shareholder who is subject to the obligation under the Securities Markets Act to report certain changes in ownership (flagging obligation) when necessary submits a written request addressed to the company's Board of Directors by the end of May, the holdings of any entities or foundations under such a shareholder's control, as well as the shareholder's holdings recorded in multiple funds or registers, will be combined when calculating voting rights. A shareholder with nominee-registered shares will be considered when the composition of the Nomination Committee is determined if the holder of nominee-registered shares presents a request regarding the matter to the company's Board of Directors by the end of May preceding the Annual General Meeting.

Corporate governance principles

Atria's Corporate Governance Principles and information on deviations from the Finnish Corporate Governance Code are available on the company's website at www.atria.com.

ATRIA PLC

Board of Directors

For more information, please contact: Kai Gyllström, CEO, Atria Plc. Contacts and interview requests via Communications Manager Marja Latvatalo, e-mail: marja.latvatalo@atria.com, tel.: +358 400 777 874.

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ATRIA

ATRIA PLC
INTERIM REPORT
TABLES

1 January – 30 September 2026

Q3

Consolidated income statement

EUR million	7-9/2026	7-9/2025	1-9/2026	1-9/2025	1-12/2025
Net sales	475.2	457.0	1,406.6	1,337.2	1,813.7
Costs of goods sold	-418.6	-403.6	-1,247.9	-1,189.3	-1,615.8
Gross profit	56.6	53.4	158.8	148.0	198.0
Sales and marketing expenses	-17.3	-16.3	-56.5	-52.9	-72.2
Administrative expenses	-14.5	-13.3	-45.5	-41.6	-58.4
Other operating income	0.7	2.0	3.6	3.6	4.5
Other operating expenses	-0.3	-0.3	-0.5	-1.2	-7.8
EBIT	25.3	25.4	59.9	55.9	64.0
Finance income and costs	-2.5	-2.4	-6.7	-8.3	-10.7
Income from joint ventures and associates	1.0	0.3	2.0	0.9	0.2
Profit before taxes	23.8	23.4	55.2	48.6	53.6
Income taxes	-3.7	-5.3	-10.6	-9.9	-10.0
Profit for the period	20.1	18.0	44.6	38.7	43.6
Profit attributable to:					
Owners of the parent	18.9	17.1	41.9	36.6	40.7
Non-controlling interests	1.2	1.0	2.7	2.1	2.9
Total	20.1	18.0	44.6	38.7	43.6
Basic earnings per share, EUR	0.67	0.61	1.49	1.30	1.44
Diluted earnings per share, EUR	0.67	0.61	1.49	1.30	1.44

Consolidated statement of comprehensive income

EUR million	7-9/2026	7-9/2025	1-9/2026	1-9/2025	1-12/2025
Profit for the period	20.1	18.0	44.6	38.7	43.6
Other comprehensive income after tax:					
Items that will not be reclassified to profit or loss					
Actuarial gains/losses from benefit-based pension obligations	0.0	0.1	-0.1	0.2	0.6
Items reclassified to profit or loss when specific conditions are met					
Cash flow hedges	5.5	2.1	9.8	2.4	1.1
Currency translation differences	-2.5	0.8	-5.3	3.7	6.1
Total comprehensive income for the period	23.1	21.0	49.0	45.1	51.3
Total comprehensive income attributable to:					
Owners of the parent	21.8	20.1	46.3	43.0	48.4
Non-controlling interests	1.2	1.0	2.7	2.1	2.9
Total	23.1	21.0	49.0	45.1	51.3

Consolidated statement of financial position

Assets

EUR million	30.9.2026	30.9.2025	31.12.2025
Non-current assets			
Property, plant and equipment	551.3	521.8	530.1
Biological assets	0.5	0.6	0.5
Right-of-use assets	41.4	21.0	17.9
Goodwill	82.6	83.6	84.5
Other intangible assets	57.4	59.5	59.7
Investments in joint ventures and associates	25.3	21.8	21.1
Other financial assets	3.9	3.4	3.7
Trade receivables, loans and other receivables	13.5	7.2	8.6
Deferred tax assets	3.1	1.9	3.5
Total	779.1	720.6	729.5
Current assets			
Inventories	136.1	125.5	128.3
Biological assets	5.2	5.4	4.5
Trade and other receivables	145.5	138.0	106.2
Cash and cash equivalents	30.1	9.2	30.9
Total	317.0	278.2	269.9
Total assets	1,096.0	998.8	999.4

Equity and liabilities

EUR million	30.9.2026	30.9.2025	31.12.2025
Equity attributable to shareholders of the parent company	456.7	425.5	432.0
Non-controlling interests	23.9	22.0	22.8
Total equity	480.6	447.5	454.8
Non-current liabilities			
Loans	268.2	224.3	226.0
Lease liabilities	31.7	15.3	9.6
Deferred tax liabilities	34.9	33.3	33.1
Pension obligations	4.6	5.0	4.8
Other non-interest-bearing liabilities	9.9	9.7	8.6
Provisions	0.5	0.1	3.1
Total	349.8	287.7	285.3
Current liabilities			
Loans	3.4	14.6	5.0
Lease liabilities	10.4	6.3	9.0
Trade and other payables	251.8	242.7	245.3
Total	265.6	263.6	259.3
Total liabilities	615.4	551.3	544.6
Total equity and liabilities	1,096.0	998.8	999.4

Consolidated statement of changes in equity

	Equity attributable to shareholders of the parent company						Non-controlling interests	Total equity
	Share capital	Other funds	Inv. non-rest. equity fund *	Translation diff.	Retained earnings	Total		
EUR million								
Equity 1.1.2025	48.1	-1.4	238.8	-21.1	138.1	402.4	21.3	423.7
Profit for the period					36.6	36.6	2.1	38.7
Other comprehensive income								
Cash flow hedges		2.4				2.4		2.4
Actuarial gains from pension benefits					0.2	0.2		0.2
Currency translation differences				3.7		3.7		3.7
Realized change in fair value		0.4			-0.4	0.0		0.0
Changes in shares of non-controlling interest					-0.5	-0.5		-0.5
Dividends					-19.5	-19.5	-1.3	-20.8
Equity 30.9.2025	48.1	1.5	238.8	-17.4	154.5	425.5	22.0	447.5
Equity 1.1.2026	48.1	0.1	238.8	-15.0	160.0	432.0	22.8	454.8
Profit for the period					41.9	41.9	2.7	44.6
Other comprehensive income								
Cash flow hedges		9.8				9.8		9.8
Actuarial loss from pension benefits					-0.1	-0.1		-0.1
Currency translation differences				-5.3		-5.3		-5.3
Changes in shares of non-controlling interest					-0.8	-0.8		-0.8
Share-based payments					0.4	0.4		0.4
Dividends					-21.2	-21.2	-1.6	-22.8
Equity 30.9.2026	48.1	9.9	238.8	-20.3	180.3	456.7	23.9	480.6

* Includes the value of own shares EUR-0.3 million (31.12.2025 EUR -0.7 million).

Consolidated cash flow statement

EUR million	1-9/2026	1-9/2025	1-12/2025
Cash flow from operating activities			
Operating activities before financial items and taxes	73.4	81.9	138.2
Financial items and taxes	-15.8	-14.6	-18.2
Net cash flow from operating activities	57.6	67.3	120.0
Cash flow from investing activities			
Investments in tangible and intangible assets	-66.6	-32.5	-54.1
Proceeds from the sale of tangible and intangible assets	0.3	0.3	1.0
Investments in shares of associates	-2.8	0.0	0.0
Increase (-) / decrease (+) in long-term receivables	1.1	3.1	3.2
Increase (-) / decrease (+) in short-term receivables	-0.7	-1.5	-0.8
Dividends received	0.4	0.4	0.4
Net cash flow from investing activities	-68.2	-30.1	-50.2
Cash flow from financing activities			
Proceeds from long-term borrowings	43.6	3.2	6.0
Repayment of long-term borrowings	-2.8	-33.9	-33.5
Proceeds from short-term loans *	12.0	11.3	0.2
Repayment of short-term loans *	-12.2	0.0	0.0
Principal elements of lease payments	-7.9	-7.3	-10.6
Dividends paid / Capital refund	-22.8	-20.8	-20.8
Net cash flow from financing activities	9.9	-47.6	-58.7
Change in liquid funds	-0.7	-10.5	11.1
Cash and cash equivalents at beginning of year	30.9	19.9	19.9
Effect of exchange rate changes on cash flows	-0.1	-0.2	-0.1
Cash and cash equivalents at the end of period	30.1	9.2	30.9

* Withdrawals and repayments of short-term loans include those with a maturity of more than 90 days commercial paper withdrawals and repayments. Withdrawals and repayments of commercial papers with a maturity of 90 days or less have been processed in the financial calculation on a net basis.

Interim report notes

Interim report accounting principles

This interim report was prepared in accordance with the IAS 34 standard for interim reports. Atria has applied the same accounting principles to this interim report as to the 2025 annual financial statements. However, as of 1 January 2026, the Group has been applying the new or revised IFRS standards and IFRIC interpretations published by the IASB, mentioned in the description of the accounting principles for the annual financial statements for 2025.

The preparation of the interim report in accordance with the IFRS requires the Group's management to use estimates and assumptions that affect the reported amounts of assets and liabilities, income and expenses. In addition, discretion must be used when applying the accounting principles. The estimates and assumptions are based on the views at the end of the reporting period and involve risks and uncertainties. The realised values may differ from the estimates and assumptions.

The key accounting estimates and discretionary decisions are presented in more detail in the accounting principles for the 2025 consolidated financial statements.

The formulae for calculating the key indicators are presented at the end of the report. In the company's view, the indicators presented serve to clarify the view provided by the income statement and balance sheet of the operational result and the financial position.

The figures presented in the release are rounded to EUR million, so the combined total of individual figures may differ from the total sum presented. The figures presented in this interim report are unaudited.

Operating segments

EUR million	7-9/2026	7-9/2025	1-9/2026	1-9/2025	1-12/2025
Revenue from consumer goods					
Atria Finland	262.6	254.4	792.1	744.7	1,013.3
Atria Sweden	107.3	99.0	306.5	292.0	392.7
Atria Denmark & Estonia	31.7	32.7	91.7	94.1	124.8
Eliminations	-5.5	-5.2	-15.6	-17.2	-23.3
Total	396.0	380.9	1,174.7	1,113.7	1,507.5
Revenue from primary products					
Atria Finland	79.2	76.0	231.9	223.6	306.3
Atria Sweden	-	-	-	-	-
Atria Denmark & Estonia	-	-	-	-	-
Unallocated	-	-	-	-	-
Total	79.2	76.0	231.9	223.6	306.3
Total net sales	475.2	457.0	1,406.6	1,337.2	1,813.7
EBIT *					
Atria Finland	19.4	21.7	48.0	48.6	56.3
Atria Sweden	6.1	3.6	10.6	6.6	8.3
Atria Denmark & Estonia	1.7	1.4	5.9	4.6	4.9
Unallocated	-1.8	-1.3	-4.5	-3.9	-5.5
Total	25.3	25.4	59.9	55.9	64.0
Adjusted EBIT					
Atria Finland	19.4	21.7	48.0	48.6	62.2
Atria Sweden	6.1	3.6	10.6	6.6	8.3
Atria Denmark & Estonia	1.7	1.4	5.9	4.6	4.9
Unallocated	-1.8	-1.3	-4.5	-3.9	-5.5
Total	25.3	25.4	59.9	55.9	69.9
Investments					
Atria Finland	14.8	9.8	51.6	22.1	37.6
Atria Sweden	4.9	2.3	11.4	6.3	11.4
Atria Denmark & Estonia	1.8	0.3	2.9	4.0	5.2
Total	21.5	12.4	65.9	32.5	54.2
Depreciation and write-offs					
Atria Finland	11.8	11.1	35.0	33.1	45.8
Atria Sweden	3.3	3.4	10.6	10.1	13.7
Atria Denmark & Estonia	1.2	1.2	3.7	3.7	5.0
Total	16.3	15.7	49.2	46.9	64.5

* Items affecting comparability are detailed on page 2.

Fair value hierarchy of financial assets and liabilities

EUR million

Balance sheet items	30.9.2026	Level 1	Level 2	Level 3
Assets				
Financial assets at fair value through other comprehensive income	3.9			3.9
Derivative financial instruments	14.5		14.5	
Total	18.3	0.0	14.5	3.9
Liabilities				
Derivative financial instruments	1.0		1.0	
Total	1.0	0.0	1.0	0.0

Balance sheet items	31.12.2025	Level 1	Level 2	Level 3
Assets				
Financial assets at fair value through other comprehensive income	3.7			3.7
Derivative financial instruments	1.5		1.5	
Total	5.2	0.0	1.5	3.7
Liabilities				
Derivative financial instruments	1.7		1.7	
Total	1.7	0.0	1.7	0.0

There were no transfers between Levels 1 and 2 during the period.

Level 1: Prices listed on active markets for identical assets and liabilities.

Level 2: Fair values can be determined either directly (i.e., as prices) or indirectly (i.e., derived from prices).

Level 3: Fair values are not based on verifiable market prices.

Fair values of financial instruments do not deviate significantly from balance sheet values.

Related party transactions

EUR million

The following transactions were completed with related parties:

	7-9/2026	7-9/2025	1-9/2026	1-9/2025	1-12/2025
Sales	5.8	6.5	16.4	19.9	28.2
Purchases *	-32.8	-30.3	-87.0	-85.7	-118.0
Interest income	0.0	0.0	0.0	0.0	0.1
			30.9.2026	30.9.2025	31.12.2025
Receivables			2.5	2.7	2.4
Liabilities			7.4	7.0	6.9

* Purchases for the period 1-12/2025 include a non-recurring item of EUR 1.0 million related to the disposal of the Kelloniemi factory site in Kuopio.

Contingent liabilities

EUR million	30.9.2026	30.9.2025	31.12.2025
Debts with mortgages given as security			
Loans from financial institutions	8.3	7.1	8.8
Pension fund loans	4.3	4.5	4.5
Total	12.6	11.6	13.3
Mortgages given as comprehensive security			
Real estate mortgages	10.6	10.6	10.6
Corporate mortgages	3.6	3.6	3.6
Total	14.2	14.2	14.2
Guarantee engagements not included in the balance sheet			
Guarantees	7.3	6.3	7.3

FINANCIAL INDICATORS

In addition to the IFRS figures, Atria publishes other widely used alternative financial indicators that can be derived from the income statement and balance sheet.

Principles for calculating financial indicators:

Adjusted EBIT, adjusted profit before taxes and adjusted profit for the period	In addition to reporting EBIT, profit before taxes and profit for the period the company publishes an adjusted EBIT, adjusted profit before taxes and adjusted profit for the period indicators to describe the actual financial development of the business and to improve comparability between periods. The adjusted figures are determined by adjusting the above items for material items that affect comparability. These may include events that are not part of ordinary business activities, such as the restructuring of operations, capital gains and losses attributable to the sale of operations,		
Gross investments	=	Investments in tangible and intangible assets	
Free cash flow	=	Cash flow from operating activities - Cash flow from investments	
FTE	=	$\frac{\text{Hours worked during the review period}}{\text{Number of working days during the review period} * \text{normal working hours per day}}$	
Return on equity (%)	=	$\frac{\text{Profit/loss for the period}}{\text{Equity (average)}}$	* 100
Adjusted return on equity (%)	=	$\frac{\text{Adjusted profit/loss for the period}}{\text{Equity (average)}}$	* 100
Adjusted return on equity (%), rolling 12m	=	$\frac{\text{Adjusted profit/loss for the period, rolling 12m}}{\text{Equity (average 12m)}}$	* 100
Return on investment (%)	=	$\frac{\text{Profit/loss before tax + interest and other financial expenses}}{\text{Equity + interest-bearing financial liabilities (average)}}$	* 100
Adjusted return on investment (%)	=	$\frac{\text{Adjusted profit/loss before tax + interest and other financial expenses}}{\text{Equity + interest-bearing financial liabilities (average)}}$	* 100
Adjusted return on investment (%), rolling 12m	=	$\frac{\text{Adjusted profit/loss before tax + interest and other financial expenses, rolling 12m}}{\text{Equity + interest-bearing financial liabilities (average 12m)}}$	* 100
Equity ratio (%)	=	$\frac{\text{Shareholders' equity}}{\text{Balance sheet total – advance payments received}}$	* 100
Interest-bearing liabilities	=	Loans + lease liabilities	
Gearing (%)	=	$\frac{\text{Interest-bearing liabilities}}{\text{Shareholders' equity}}$	* 100
Net interest-bearing liabilities	=	Interest-bearing liabilities - cash and cash equivalents	
Net gearing (%)	=	$\frac{\text{Interest-bearing liabilities – cash and cash equivalents}}{\text{Shareholders' equity}}$	* 100
Adjusted EBITDA	=	Adjusted EBIT + depreciations and write-offs	
Net debt to EBITDA, adjusted rolling 12m	=	$\frac{\text{Net debt at the period end}}{\text{Adjusted EBITDA, rolling 12m}}$	

Earnings per share (basic)	=	$\frac{\text{Profit for the period attributable to the owners of the parent company}}{\text{Weighted average of outstanding shares}}$	
Adjusted earnings per share (basic)	=	$\frac{\text{Adjusted profit for the period attributable to the owners of the parent company}}{\text{Weighted average of outstanding shares}}$	
Equity/share	=	$\frac{\text{Equity attributable to the owners of the parent company}}{\text{Undiluted number of outstanding shares at the period end}}$	
Dividend per share	=	$\frac{\text{Dividend distribution during the period}}{\text{Undiluted number of shares at the period end}}$	
Dividend/profit (%)	=	$\frac{\text{Dividend/share}}{\text{Earnings per share (EPS)}}$	* 100
Adjusted dividend/profit (%)	=	$\frac{\text{Dividend/share}}{\text{Adjusted earnings per share (Adjusted EPS)}}$	* 100
Effective dividend yield (%)	=	$\frac{\text{Dividend/share}}{\text{Closing price at the end of the period}}$	* 100
Price/earnings (P/E)	=	$\frac{\text{Closing price at the end of the period}}{\text{Earnings per share}}$	
Adjusted price/earnings (P/E)	=	$\frac{\text{Closing price at the end of the period}}{\text{Adjusted earnings per share}}$	
Average price	=	$\frac{\text{Overall share turnover in euro}}{\text{Undiluted average number of shares traded during the period}}$	
Market capitalisation	=	Number of shares at the end of the period * closing price at the period end	
Share turnover (%)	=	$\frac{\text{Number of shares traded during the period}}{\text{Undiluted average number of series A shares}}$	* 100